

Monday 25th February 2019

Sent via email:

To: CCG Chief Operating Officer/Managing Director

CC: STP Accountable Officers

14th Floor, Euston Tower
286 Euston Road
London
NW1 3DP
www.camdenccg.nhs.uk

Dear CCG Chief Operating Officer/Managing Director

RE: Proposed move of site for Moorfields Eye Hospital (City Road, London)

Background and introduction

Moorfields Eye Hospital NHS Foundation Trust is proposing to relocate all the services currently provided at Moorfields' City Road site in Islington, London (along with the UCL Institute of Ophthalmology and Moorfields Eye Charity) to a brand new integrated, purpose-built site on the St Pancras hospital site in Camden, London, subject to public consultation.

The Trust's ability to provide modern, efficient and effective treatment pathways is compromised on the current site due to the physical limitations of the historic building in City Road. The buildings at City Road, some of which are over 125 years old, are impacting negatively on patients and their experience at the hospital.

A new integrated site would enable the design and development of a purpose-built building that could enhance and improve patients' experience and staff satisfaction, and support integration of clinical care, research and education; facilitating the development of new practice, new technologies and new models of care, which in turn could improve outcomes for patients, attract and empower staff, and accelerate scientific research and discoveries. Additionally, the St Pancras hospital site could offer better access for patients travelling from outside London, and improved transport links across the capital.

Services provided at Moorfields City Road site are commissioned by 77 NHS Clinical Commissioning Groups (CCGs) and by NHS England Specialised Commissioning across 188 CCG areas (see Appendix 1). Of the 77 CCGs, 14 in London and Hertfordshire hold contracts with a material value (defined as >£2m per annum) with Moorfields for activity at the City Road site.

These 14 CCGs, which comprise Barnet, Camden, City & Hackney, Ealing, Enfield, Haringey, Havering, Islington, Newham, Redbridge, Tower Hamlets, East & North Herts and Herts Valley, will be undertaking a consultation process on the proposal to change the base of Moorfields' operations from the listed buildings, which have been its long-term home on City Road.

It has been agreed that Camden CCG, on behalf of Islington CCG, will lead the consultation process, in partnership with NHS England London Region Specialised Commissioning. In order to oversee the consultation and subsequently reach commissioning decisions, a Committee-In-Common has been established whose membership is taken from these 14 CCGs.

Any move of this kind is a long process, with many stages of formal assurance and approval, and these proposals have been in development for several years. Engagement has been ongoing during this time with patients, staff and stakeholders, helping to shape the plans for the future.

Moorfields is now at the stage where it has more details to share with you and your partners about the proposals and future timelines, and we want to engage you and your partner organisations, your residents and their representatives, including all those who could be affected by the proposed changes, in discussing the developing proposals and plans for consultation later this year.

Further information on the proposals and processes will follow at the beginning of March, with a request for feedback.

Legislative drivers

As you will be aware, NHS trusts and commissioners have a duty to involve people in service planning, including consultation on significant changes to services, Guidance on this is set out by NHS England in *Planning, assuring and delivering service change for patients*, March 2018. We expect to bring change proposals to patients and the public formally during the Spring of 2019/20.

The Local Authority (Public Health, Health and Wellbeing Boards and Health Scrutiny) Regulations 2013 also require NHS commissioners to consult local authorities on proposed substantial variations to health services; requiring each CCG to notify its local authority partners when it has such proposals under consideration.

We are therefore asking CCGs to inform their partner Local Authority via the Health Overview and Scrutiny Committee, to determine if a formal item on the proposed relocation is required at the next local scrutiny committee and the extent to which the local area would wish to participate in the public consultation to inform the relocation proposal. As you will be aware, this could result in local authorities being asked to convene a joint scrutiny arrangement under section 30(5) of the regulations, to represent the national catchment population that Moorfields serves.

To date, we have engaged with the 14 Local Authorities, whose CCGs commission services from Moorfields a value greater than £2 million, and we are keen to ensure that the interests of all relevant local authorities are represented in this process.

As an indicator of how Moorfields' services are provided to people across the country, contract values and numbers of patients are detailed in Appendix 1, noting that specialised services are commissioned for the whole of England across 188 CCG areas.

We are therefore writing to confirm your CCG/LA area's requirements for support to engaging your Local Authority Health Overview and Scrutiny Committee to inform them about the proposals and plans for public consultation.

Immediate action to set up joint scrutiny arrangements

We would like to hear from your CCG, STP and local authorities on how best to involve local scrutiny in your area in an effective joint scrutiny arrangement.

Please could you advise us of the following:

1. Will you engage your local authority directly, with support from us in the form of materials and templates?

2. Will you arrange joint scrutiny arrangements across your STP area, with support from us in the form of materials and templates?
3. Should we liaise directly with your scrutiny officers on a joint scrutiny arrangement?
4. If so, please could you send us details of health overview and scrutiny committee (or similar scrutiny function)
5. Please tell us what further support you might need?

We would appreciate your feedback by Friday 8 March 2019. If we do not hear from you by 8th March, we will write directly to your Local Authority regarding the proposal and public consultation processes.

Should you require any further information, please contact Programme Director, Denise Tyrrell on 07818 291387 or denise.tyrrell@nhs.net.

Yours faithfully,



Sarah Mansuralli
Senior Responsible Officer – Moorfields Consultation Programme
Chief Operating Officer, NHS Camden Clinical Commissioning Group

BREAKDOWN OF PATIENT NUMBERS & SPEND FOR CCG AREAS IN ENGLAND				
CCG Area (2017/2018 data)	SpecComm Spend	SC Patient Nos	CCG Spend	CCG Patient Nos
London Region				
Barking and Dagenham	£233,842	1,036	£1,557,353	8,064
Barnet	£338,752	1,378	£3,771,449	20,011
Bexley	£158,292	662	£846,158	4,680
Brent	£483,835	2,849	£1,574,384	8,064
Bromley	£195,714	712	£1,477,237	7,002
Camden	£218,268	1,048	£2,651,058	18,823
Central London (Westminster)	£75,351	305	£870,450	5,069
City and Hackney	£677,839	3,179	£5,682,412	30,290
Croydon	£1,174,323	7,036	£873,489	5,145
Ealing	£612,058	3,843	£2,337,389	10,180
Enfield	£440,059	1,561	£3,515,121	18,103
Greenwich	£270,877	1,160	£1,701,723	9,186
Hammersmith & Fulham	£54,683	333	£545,998	2,829
Haringey	£356,893	1,339	£2,918,271	17,220
Harrow	£667,452	4,559	£978,673	8,752
Havering	£302,236	1,039	£2,036,798	9,529
Hillingdon	£126,238	730	£724,441	3,636
Hounslow	£183,664	721	£1,021,038	4,908
Islington	£456,826	2,279	£4,135,886	22,765
Kingston	£88,694	306	£562,357	2,250
Lambeth	£211,567	932	£1,315,098	7,218
Lewisham	£215,588	648	£1,519,010	8,478
Merton	£406,241	2,119	£416,552	2,487
Newham	£580,861	2,436	£3,787,005	19,867
Redbridge	£509,221	1,911	£3,039,622	16,342
Richmond	£112,954	436	£604,947	3,135
Southwark	£130,001	457	£1,327,533	7,656
Sutton	£132,390	500	£346,515	1,576
Tower Hamlets	£390,978	1,790	£3,795,769	18,864
Waltham Forest	£328,000	1,351	£2,365,141	12,607
Wandsworth	£677,959	4,021	£1,212,720	5,814
West London	£99,737	412	£931,993	4,932
Total	£10,911,293	53,106	£60,443,590	325,482

Midlands & East of England Region				
NHS Basildon and Brentwood	£110,059	326	£773,788	3,650
NHS Bedfordshire	£180,824	430	£859,291	3,626
NHS Birmingham Crosscity	£28,846	63		
NHS Birmingham S. & Central	£8,177	24		
NHS Cambs & Peterborough	£84,837	181	£411,355	1,860
NHS Cannock Chase	£4,686	5		
NHS Castle Point & Rochford	£69,539	158	£284,355	1,252
NHS Corby	£17,198	13		
NHS Coventry and Rugby	£12,282	35		
NHS Dudley	£11,676	23		
NHS East & North Hertfordshire	£335,412	1033	£3,089,293	13,275
E. Leicestershire & Rutland	£22,510	46		
NHS Erewash	£159	2		
Great Yarmouth and Waveney	£9,966	34		
NHS Herefordshire	£1,952	2		
NHS Herts Valleys	£389,243	1217	£2,835,261	13,368
NHS Ipswich & East Suffolk	£42,449	96		
NHS Leicester City	£30,600	50		
NHS Lincolnshire East	£32,959	54		
NHS Lincolnshire West	£12,133	15		
NHS Luton	£96,098	280	£310,023	1,563
NHS Mansfield and Ashfield	£4,522	3		
NHS Mid Essex	£193,780	377	£1,186,499	4,827
NHS Milton Keynes CCG	£84,760	204	£250,386	1,232
NHS Nene	£46,758	139		
NHS Newark & Sherwood	£1,195	3		
NHS North Derbyshire	£634	8		
NHS North East Essex	£88,382	224	£460,754	2,116
NHS North Norfolk	£6,168	15		
NHS North Staffordshire	£305	3		
NHS Norwich	£17,631	34	£37,944	227
NHS Nottingham City	£6,186	32		
Nottingham North and East	£335	3		
Redditch and Bromsgrove	£319	4		
NHS Rushcliffe	£1,052	6		
Sandwell and West Birmingham	£16,215	46		
NHS Shropshire	£2,996	5		
NHS Solihull	£24,133	53		
SE Staffordshire & Seisdon	£3,837	3		
NHS South Lincolnshire	£28,264	40		
NHS South Norfolk	£10,511	27	£61,164	264
NHS South Warwickshire	£17,016	27		
NHS South West Lincolnshire	£7,205	21		
NHS South Worcestershire	£8,370	31		
NHS Southend	£43,456	101	£213,936	1,207
NHS Southern Derbyshire CCG	£18,977	27		
NHS Stafford and Surrounds	£80	1		
NHS Stoke on Trent	£159	2		
NHS Telford and Wrekin CCG	£11,072	17		
NHS Thurrock	£49,571	286	£453,296	2,101
NHS Walsall	£159	2		
NHS Warwickshire North	£8,197	9		
NHS West Essex	£227,957	797	£1,345,930	6,541
NHS West Leicestershire	£26,478	32		
NHS West Norfolk	£19,133	28		
NHS West Suffolk	£10,517	15		
NHS Wolverhampton	£3,707	6		
Grand Total	£2,491,641	6718	£12,573,275	57,109

South of England Region				
NHS Ashford CCG	£24,457	76		
NHS Aylesbury Vale CCG	£32,656	73	£108,049	581
NHS Bath and North East Somerset CCG	£16,929	31		
NHS Bracknell and Ascot CCG	£17,526	65	£73,369	377
NHS Brighton and Hove CCG	£15,446	69		
NHS Bristol CCG	£14,062	39		
NHS Canterbury and Coastal CCG	£67,850	108		
NHS Chiltern CCG	£60,441	244	£340,507	1,850
NHS Coastal West Sussex CCG	£52,278	186	£245,469	1,273
NHS Crawley CCG	£27,605	96	£119,567	476
NHS Dartford, Gravesham and Swanley CCG	£216,742	1020	£625,918	3,278
NHS Dorset CCG	£49,430	93	£167,588	838
NHS East Surrey CCG	£51,194	206	£244,613	1,131
NHS Eastbourne, Hailsham and Seaford CCG	£13,986	42	£84,041	420
NHS Fareham and Gosport CCG	£9,331	22	£36,014	169
NHS Gloucestershire CCG	£8,038	21		
NHS Guildford and Waverley CCG	£93,563	169	£153,893	824
NHS Hastings and Rother CCG	£37,169	90	£129,857	678
NHS High Weald Lewes Havens CCG	£6,569	45		
NHS Horsham and Mid Sussex CCG	£55,147	106	£163,968	768
NHS Isle of Wight CCG	£31,172	61		
NHS Kernow CCG	£26,861	56		
NHS Medway CCG	£49,663	203		
NHS Newbury and District CCG	£6,753	26	£46,621	181
NHS North and West Reading CCG	£8,113	25	£32,629	198
NHS North East Hampshire and Farnham CCG	£37,937	99	£130,409	634
NHS North Hampshire CCG	£30,878	69	£90,004	464
NHS North Somerset CCG	£7,945	19		
NHS North West Surrey CCG	£97,537	281	£426,525	2,067
NHS N, E, and Western Devon CCG	£32,059	65		
NHS Oxfordshire CCG	£36,205	95	£174,630	890
NHS Portsmouth CCG	£22,993	38	£27,258	200
NHS Slough CCG	£61,882	161	£129,203	663
NHS Somerset CCG	£43,043	72		
NHS South Devon and Torbay CCG	£9,745	34		
NHS South Eastern Hampshire CCG	£17,393	46	£48,680	255
NHS South Gloucestershire CCG	£5,909	20		
NHS South Kent Coast CCG	£44,196	89		
NHS South Reading CCG	£21,026	34	£63,572	356
NHS Southampton CCG	£33,218	45	£28,189	216
NHS Surrey Downs CCG	£124,792	380	£458,969	2,367
NHS Surrey Heath CCG	£8,864	27		
NHS Swale CCG	£32,706	78	£59,869	352
NHS Swindon CCG	£13,582	38		
NHS Thanet CCG	£24,188	44		
NHS West Hampshire CCG	£23,930	87	£114,329	581
NHS West Kent CCG	£115,369	266	£550,450	2,742
NHS Wiltshire CCG	£27,272	73		
NHS Windsor, Ascot and Maidenhead CCG	£15,321	65	£131,598	575
NHS Wokingham CCG	£26,502	57	£78,989	449
Grand Total	£1,907,474	5454	£5,084,777	25853

North of England Region			
NHS Airedale, Wharfedale and Craven CCG	£3,121	9	No
NHS Barnsley CCG	£9,087	36	CCG
NHS Bassetlaw CCG	£402	4	Commissioning
NHS Blackburn with Darwen CCG	£13,660	26	
NHS Bolton CCG	£2,918	3	
NHS Bradford Districts CCG	£2,725	9	
NHS Darlington CCG	£9,842	10	
NHS Doncaster CCG	£20,584	46	
NHS Durham Dales, Easington and Sedgefield CCG	£15,535	21	
NHS East Lancashire CCG	£5,875	18	
NHS East Riding of Yorkshire CCG	£6,794	10	
NHS Eastern Cheshire CCG	£8,689	8	
NHS Fylde and Wyre CCG	£4,928	1	
NHS Greater Huddersfield CCG	£2,471	3	
NHS Greater Preston CCG	£255	2	
NHS Halton CCG	£80	1	
NHS Hambleton, Richmondshire and Whitby CCG	£750	7	
NHS Harrogate and Rural District CCG	£80	1	
NHS Hartlepool and Stockton-on-Tees CCG	£4,535	3	
NHS Heywood, Middleton and Rochdale CCG	£1,115	2	
NHS Hull CCG	£23,491	27	
NHS Knowsley CCG	£80	1	
NHS Leeds North CCG	£4,030	7	
NHS Leeds West CCG	£1,297	6	
NHS Liverpool CCG	£11,242	16	
NHS Manchester CCG	£357	3	
NHS Morecambe Bay CCG	£1,359	8	
NHS Newcastle Gateshead CCG	£832	8	
NHS North Cumbria CCG	£2,627	2	
NHS North Durham CCG	£6,689	7	
NHS North East Lincolnshire CCG	£4,108	11	
NHS North Kirklees CCG	£2,512	10	
NHS North Lincolnshire CCG	£80	1	
NHS North Tyneside CCG	£3,534	3	
NHS Northumberland CCG	£535	6	
NHS Rotherham CCG	£3,343	8	
NHS Salford CCG	£2,419	10	
NHS Scarborough and Ryedale CCG	£3,047	1	
NHS Sheffield CCG	£17,681	34	
NHS South Sefton CCG	£176	1	
NHS South Tees CCG	£5,352	6	
NHS St Helens CCG	£637	8	
NHS Sunderland CCG	£594	4	
NHS Trafford CCG	£159	2	
NHS Vale of York CCG	£7,527	8	
NHS Wakefield CCG	£5,399	4	
NHS Warrington CCG	£4,578	13	
NHS West Cheshire CCG	£3,274	22	
NHS Wigan Borough CCG	£319	4	
Grand Total	£240,522	492	
Source: CCG data and NHSE Specialised Commissioning data			